

USMCA

A Blueprint for Manufacturing Dominance in America

› The USMCA is the most pro-U.S. manufacturing trade agreement in history.

Built on the highest standard provisions with our closest geographic neighbors, the USMCA forms the backbone for manufacturing growth at home by expanding sales opportunities in the large North American market and advancing the global competitiveness of manufacturers in the U.S.

- **U.S. goods exports to Mexico and Canada directly support 2 million American jobs.** Mexico and Canada buy more than one-third of all U.S.-manufactured goods exports—more than the next nine U.S. manufacturing export partners combined.
- **Most manufacturing sectors count Mexico and Canada as their top sales markets.** Since implementation of the USMCA, 15 of 18 manufacturing subsectors increased exports to Mexico and Canada, and nearly half of these grew faster than exports to the rest of the world.
- **Industrial materials, parts, components, equipment and machinery imported from Mexico and Canada fuel manufacturing in the U.S.** Seventy-one percent of imports from Canada and 64% of imports from Mexico are inputs that directly feed into further manufacturing in the U.S. or machinery and equipment installed on American factory floors.
- **Most U.S. imports from Mexico and Canada are from related parties.** Half of U.S. purchases from Canada and nearly 70% of U.S. purchases from Mexico are trade within a single corporate parent. This is a fundamental feature of production clusters, such as in the electrical equipment, automotive and aerospace sectors, that are regional across North America.
- **North America accounts for nearly one-third of global GDP—nearly double China’s contribution.** Annual trade among the U.S., Mexico and Canada reached \$1.9 trillion in 2025, the equivalent of more than \$3.5 million in transactions every minute.

Put simply, this is the most complementary and symbiotic set of trade relationships we have in the manufacturing sector, and they were built on the foundation of the USMCA.

The USMCA is successful because it enhances geographically natural trade flows, because we have different strengths and resources to pool, and because we agreed to the highest standards in the world across the many dimensions of the agreement.

Preserving the USMCA and strengthening this co-production model will ensure that manufacturers in the U.S. can continue to outmatch any competitor around the world.

Manufacturers' Principles for Strengthening the USMCA

U.S. manufacturing competitiveness depends on the preservation of a robust, long-term, regional USMCA. As policymakers look to preserve and strengthen this historic agreement, manufacturers support improvements that enhance the benefits of the USMCA for the sector and secure manufacturing dominance in America.

- 1 Make Process Improvements:** The parties should simplify and digitize customs documentation to ensure that manufacturers of all sizes who make things across North America can maximize the benefits of the USMCA.
- 2 Strengthen Protections:** The deep levels of cross-border investment that power North American manufacturing co-production must be better safeguarded, including against expropriation and unfair treatment.
- 3 Secure Critical Manufacturing Inputs:** North America is uniquely advantaged and can better leverage the region's critical mineral assets through duty-free trade, regulatory alignment and joint support for investing and scaling projects.
- 4 Reinforce North American Energy Security:** Through coordinated permitting reforms, duty-free trade in energy and resolution of nontariff barriers in Mexico's energy market, we can secure the energy needed to power manufacturing expansion across the region.
- 5 Promote AI Leadership:** The parties should continue to lead the world with strong digital trade provisions and a common AI action plan, including promotion of a North American AI technology stack.
- 6 Level the Playing Field:** Common concerns regarding unfair advantages for nonmarket economies can be addressed through customs and investment screening cooperation among the parties and through stronger USMCA provisions to discipline the behaviors of state-owned enterprises.
- 7 Enforce the Contract:** With trade at these levels of volume and a global economy in perpetual motion, bilateral irritants will arise. The parties should resolve to address them quickly, routinely and meaningfully, including through dispute settlement as appropriate, to ensure commitments are met under the agreement.
- 8 Assure Continuity with Feedback Loops:** North American manufacturing is built on a network of long-term relationships with qualified suppliers. Reinstating the institutional structures of the USMCA to promote smooth operation of the agreement should be the norm—and include the private sector as participants.